



DFI's &
Entrepreneurial Development

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SME LANDSCAPE IN MALAYSIA

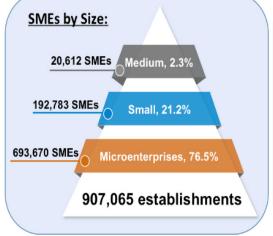
SMEs in Malaysia contributes to approximately 98.5% of business establishments

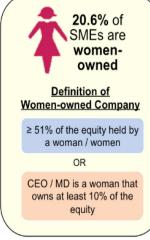
SMEs in Malaysia

98.5% business establishments in Malaysia are SMEs



...cut across all sizes & sectors





SMEs by Sector:

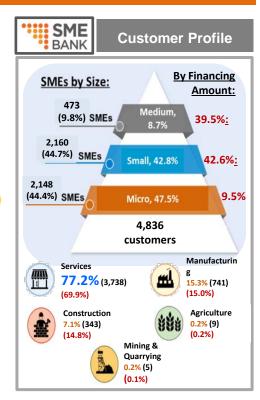








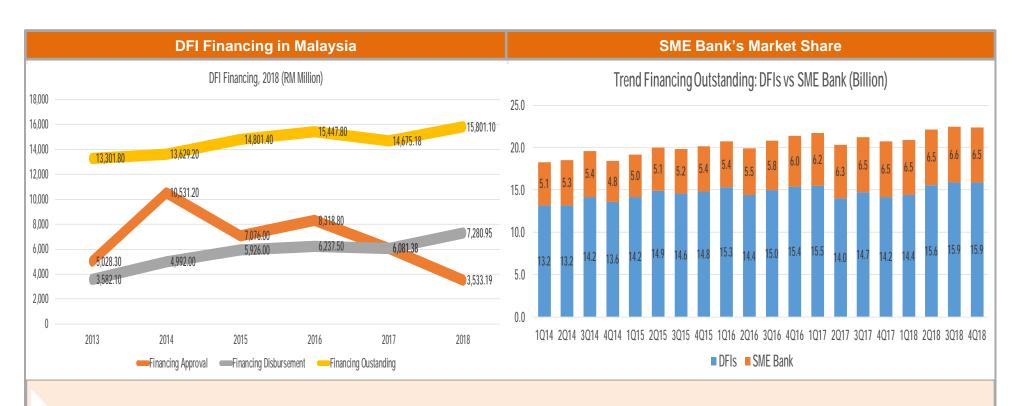




Red text for share based on financing portfolio

SME FINANCING LANDSCAPE IN MALAYSIA

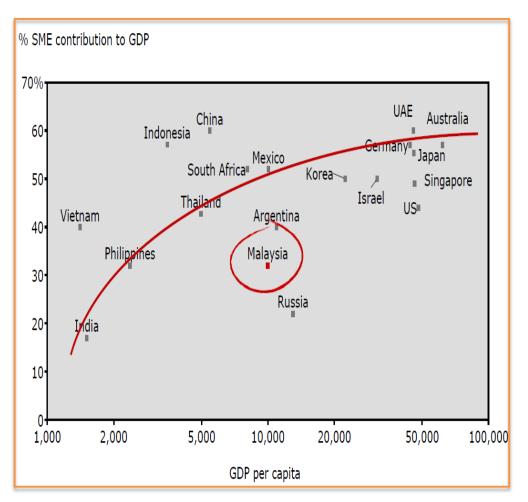
Financial Inclusion: Performance by the banking sector in the Development Financial Institutions' space and SME Bank's market share



Between DFIs, SME Bank captures on average of 45% as at 2018.



MALAYSIAN SMES' GDP CONTRIBUTION VIS-À-VIS MARKETS AND BY ECONOMIC ACTIVITY



	SME Contribution to GDP			SME GDP Growth
	2010 (% share)	2014 (% share)	Increase / decrease in share	CAGR ¹ 2011 – 2014
Overall ²	32.2	35.9	+3.7	8.3
Construction	0.9	2.0	+1.1	28.9
Services	19.6	21.1	+1.5	7.3
Mining & Quarrying	0.0	0.1	+0.1	39.3
Agriculture	4.3	4.5	+0.2	6.7
Manufacturing	7.2	7.8	+0.6	7.5

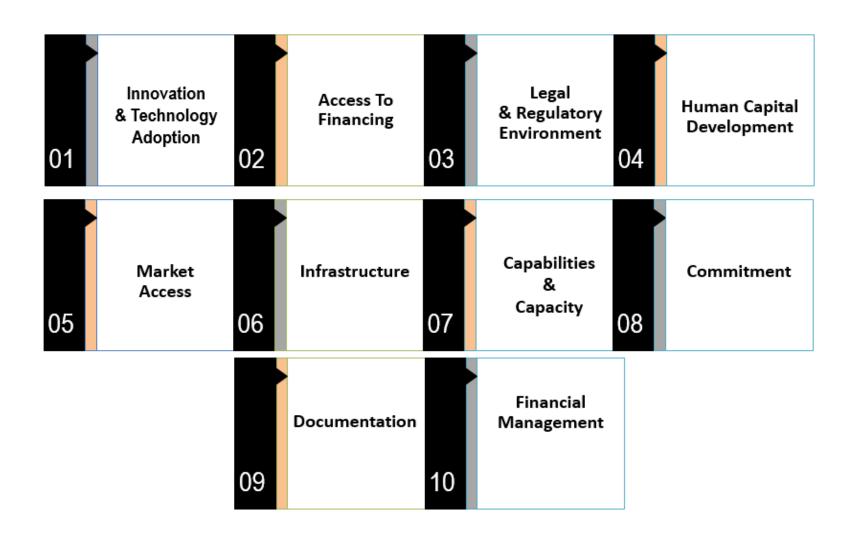
¹ CAGR refers to compounded annual growth rate

Source: Department of Statistics, Malaysia

² Total value-added after taking into account import duties



KEY ISSUES & CHALLENGES FACED BY OUR SMES



v e

SME BANK'S MANDATE AND PLAYING THE DUAL ROLE

Role of Development Financial Institutions (DFI)s in Malaysia



- □ DFIs are specialized FIs established by the Government with specific mandate to develop and promote key sectors that are considered of strategic importance to the overall socio-economic development objectives of the country
- □ Roles and functions in providing focused financial and development support to bolster economic growth, socio-economic agenda and human capital development
- ☐ The strategic sectors include agriculture, small and medium enterprises (SMEs), infrastructure, maritime, export oriented sector as well as capital-intensive and high-technology industries
- ☐ The are 13 DFIs in the country of which 6 are prescribed under the Development Financial Institutions Act 2002 or (Amended) Act 2015 and supervised by Central Bank of Malaysia.

SME Bank's Value Proposition: Playing a Dual Role

SME Bank's Mandate

Providing financing assistance and advisory services activities to SMEs involved in manufacturing, services and construction sectors

Financially Sustainable

- ☐ SME Development Bank, as the name suggests is a development Bank governed by Central Bank of Malaysia with MITI as the supervising Ministry
- As a going-concern entity; it shall remain to be financially sound, self sustaining and able to generate returns to its shareholders

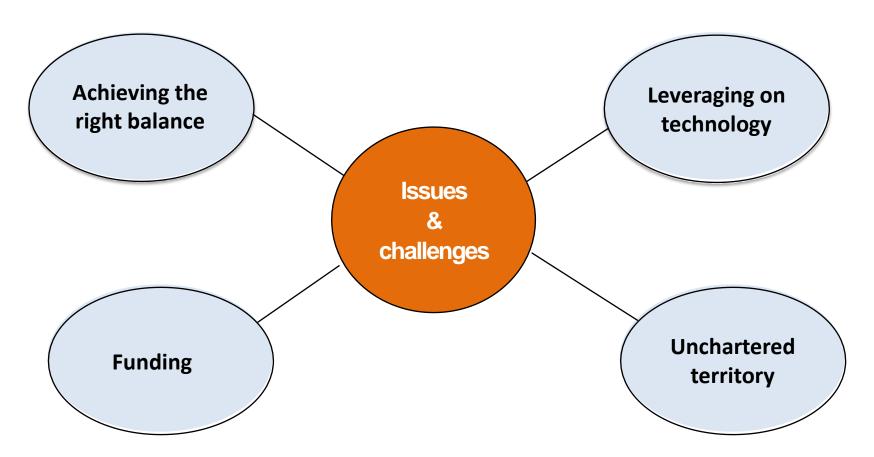
Developmental Role: Entrepreneur Development

- ☐ SME Bank shall play a developmental role in developing SMEs to be the nation's engine of growth, in line with the Government's economic agenda
- ☐ Financial Inclusion: Providing financing assistance and advisory services to the unserved and underserved; bridging the funding gaps of SMEs
- Advisory services are being offered by the Bank to all levels of the SMEs on a continuous basis

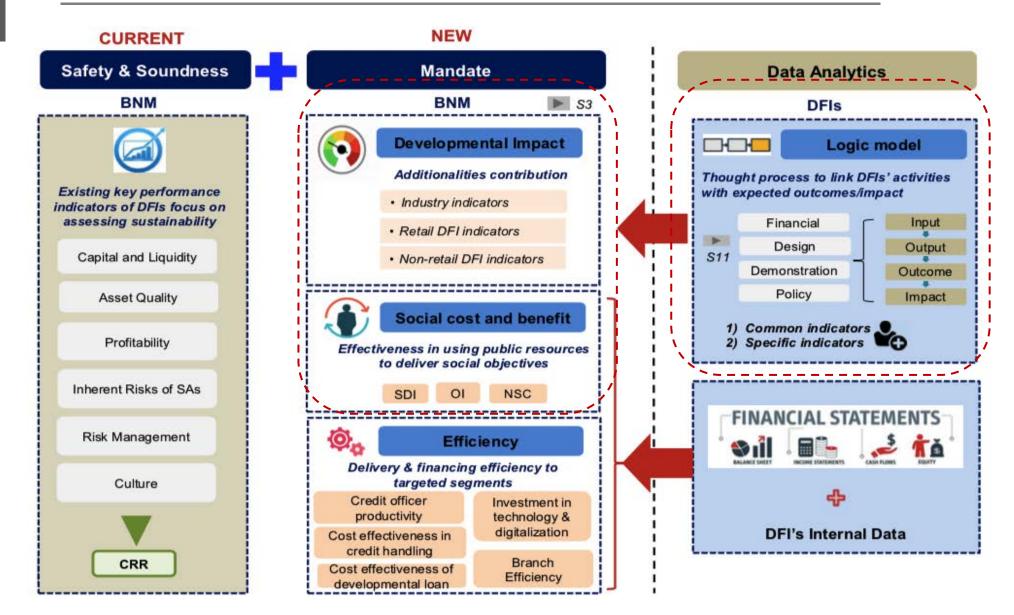


ISSUES AND CHALLENGES

Main key challenges that SME Bank need to overcome in order to execute our Developmental role



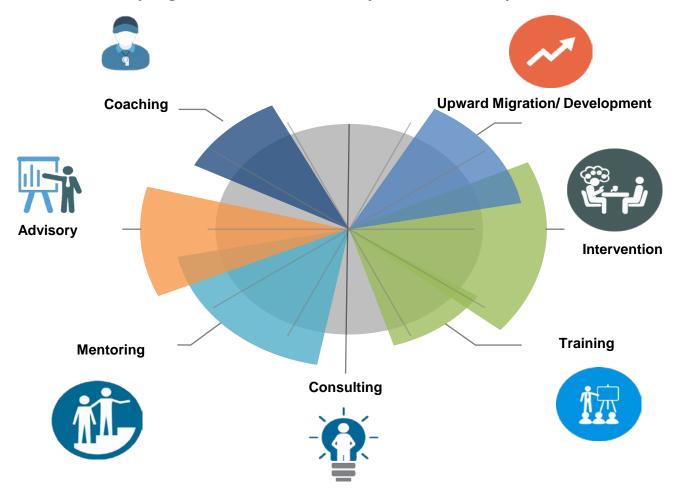
PERFORMANCE MEASUREMENT FRAMEWORK





BEYOND FINANCING: ENTREPRENEUR DEVELOPMENT

SME Bank has been continuously measuring relevant metrics that we set in our dedicated developmental programmes via our Entrepreneur Development function













BEYOND FINANCING: CENTRE FOR ENTREPRENEUR DEVELOPMENT AND RESEARCH (CEDAR)

SERVICES PROVIDED

BY CEDAR FOR SMES



GUIDED BUSINESS DIAGNOSTICS



Understanding the 7 Parameters





GUIDED BUSINESS ALIGNMENT



Identify Gaps



Formulate Goals & KPIs



1-TO-1 TUTORIAL & COACHING



Focus Area Strategy Finance

Marketing Human Resource



Business Tool SWOT

Vision, Mission Business Model Canvas Balanced Score

Balanced Score
Card



PERSONALIZED BUSINESS COACHING



Improve Business Performance



PUBLIC PROGRAMMES

- Export
- Halal
- High-Impact Slide Presentation
- Design Thinking
- Branding
- Successful Millionaire Entrepreneur



ACHIEVED RESULTS: UPWARD MIGRATED COMPANIES IN 2017

KRA's	BUSINESS KPI's	ACHIEVED
Scaling up Client's Business	Companies engaged that has attained increase in Turnover	66 Companies
	Companies engaged that has attained growth in employment	63 Companies
	Companies engaged that has attained Growth in business (PBT)	52 Companies
Creating Exporters	Companies engaged that are going/expanding for export market	52 Companies
Entrepreneur Creation	New start-up supported	12 Companies
TOTAL	245 Companies	

ACHIEVED RESULTS: UPWARD MIGRATED COMPANIES IN 2018

KRA's	BUSINESS KPI's	ACHIEVED	
Scaling up Client's Business	Companies engaged that has attained increase in Turnover	185 companies	
	Companies engaged that has attained Growth in business (PBT)	63 companies	
Creating Exporters	Companies engaged that are going/expanding for export market	31 companies	
Technology	New Technology Adopted/Enhanced	52 companies	
TOTAL		331 companies	

- Thank you -